



REGENERATION AND ENVIRONMENT SCRUTINY COMMITTEE – 1ST NOVEMBER 2016

SUBJECT: BUDGET MONITORING REPORT 2016/2017

REPORT BY: CORPORATE DIRECTOR COMMUNITIES

1. PURPOSE OF REPORT

- 1.1 To inform Members of the most recent budget monitoring position for 2016/2017 for Environment Directorate service Divisions, including Regeneration & Planning Division, Engineering Services Division, Public Protection Division and Community & Leisure Services Division.

2. SUMMARY

- 2.1 The report summarises the most recent budget monitoring projections for 2016/2017 based on the latest available financial information.
- 2.2 It attaches, as appendices the more detailed budget monitoring figures for each of the Council Fund Services outlined in paragraph 1.1 above.

3. LINKS TO STRATEGY

- 3.1 The content of the report is in accordance with the budget strategy considered by the Council at its meeting of 24th February 2016.
- 3.2 The budget figures outlined in this report assist in meeting the ambition of the Authority to build better communities by building better public services, building better lifestyles, building a vibrant economy and building Futures Changing Lives.
- 3.3 Budget monitoring and management information itself is in accordance with the corporate theme of delivering the Strategies.

4. THE REPORT

4.1 INTRODUCTION

- 4.1.1 The report outlines the revenue budget position for each of the service Divisions that form part of the Environment Directorate based on the most current financial information available. Projected outturn figures for the financial year are compared with the budget to show the anticipated under/overspends. More detailed budget monitoring figures are shown in the appendices' 1a to 1d.
- 4.1.2 It should be noted that the budget report to Council on 24th February 2016 detailed the need to apply further budget efficiency savings in 2016/2017 to meet medium term financial plan

(MTFP) targets and achieve budget strategy aims. Environment Directorate services were targeted to achieve new budget efficiency savings of £2.850million.

- 4.1.3 The table 1 below summarises the present budget monitoring position, with an overall Directorate over spend of £667k, but exclusive of ring fenced budgets this over spend is increased to £869k. The report will highlight that the Directorate over spend is primarily due to ongoing financial pressures in relation to waste management services (paragraph 4.5.2 below). Appendices 1a to 1d provide more detail on the budget variation projections for each Service Division.

TABLE 1	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	ANTICIPATED OUTTURN 2016/2017	ANTICIPATED VARIANCE 2016/2017 Under (Over)
	£000	£000	£000	£000
Regeneration & Planning Division	3,857	4,085	3,965	120
Engineering Services Division	19,618	19,671	19,821	(150)
Public Protection Division	7,143	7,143	7,052	91
Community & Leisure Services Division	18,136	18,136	18,868	(732)
Directorate General	162	162	158	4
NET DIRECTORATE	48,916	49,197	49,864	(667)
Home to School Transport - ring fenced over spend				(34)
Social Services Transport - ring fenced under spend				33
Cemeteries Task & Finish - ring fenced under spend				203
NET DIRECTORATE over spend (excluding ring fenced budgets)				(869)

4.2 REGENERATION & PLANNING DIVISION

- 4.2.1 Overall, the service Division presently has a projected under spend of £120k. Planning services are reporting an over spend of £124k and Economic Development & Tourism an under spend of £244k.
- 4.2.2 Countryside Services are reporting a small under spend of £5k, with a shortfall in income generation from car park charging of £27k offset by under spends in operational costs.
- 4.2.3 Development Control is reporting a small £6k under spend, Planning application fee income is projected to be £50k short of the £566k budget target, including pre application advice income charges of £25k but this is offset by an under spend in staffing due to delayed filling of vacant posts and MTFP savings in advance for 2017/2018. There is an over spend of £64k in Building Control, where income is projected to be £76k below the £302k budget. Search fee income is £11k below the £112k budget. Planning application fee, building control fee and search fee income is dependent on the number of applications received and numbers of applications and fee levels can vary. We intend to revisit these income levels during the next few months.

- 4.2.4 Strategic Planning budgets are presently projected to be £60k over spent due a shortfall in rechargeable fee income, partly offset by staffing under spend due to staff on reduced working hour contracts. We intend to revisit these income levels during the next few months.
- 4.2.5 Schemes under the Rural Development Plan (R.D.P) are continuing in 2016/2017 as a result of a new approved RDP programme 2014-2020 and European grant funding of £2.643million for the period up to 2020. The total cost of these schemes will be 80% funded by European (W.E.F.O) grant. Approval of the new schemes has helped secure continuity of employment of Planning and Countryside staff. However the position may change dependent on the timing of UK's exit from the European Union and the impact this will have on existing European grant funding.
- 4.2.6 Overall Economic Development & Tourism is presently projecting an under spend of £244k. Business Development has underspend of £218k which is due to staff vacant posts including the vacant Head of Service post. This underspend is partly offset by a temporary contract extension to a previously grant funded post. There is also under spend in other operational non staff budgets and an under spend of £128k in Community Regeneration Fund due to an anticipated reduction in the number of applicants for grant match funding support.
- 4.2.7 Business Urban Renewal is reporting an over spend of £141k, this is primarily due to a projected over spend of £129k in relation to the Bargoed retail shop units which are part of the Bargoed Regeneration project. This is due to anticipated under occupancy of the units and reduced rental income in 2016/2017. There is also staffing over spend due to a temporary contract extension to a previously grant funded post and honorarium payment relating to the vacant Head of Service post partly offset by a vacant post.
- 4.2.8 There is a projected £75k under spend in relation to industrial properties due to staff vacant posts from voluntary early retirements, partly offset by a £20k shortfall in income. Income budgets for 2016/2017 were increased by £100k as part of MTFP requirements, so this increased target is at present not being fully achieved. There will be further review of this service and initiatives identified to increase Industrial Property rent income in order to ensure budget targets are achieved in the future.
- 4.2.9 Tourism Events have a net under spend of £8k, with additional income generated from pitch fees and concessions from the various events, particularly the Big Cheese. At present the Tourism Venues are reporting an overall under spend of £28k primarily due to staff vacant posts at a number of venues. Income generation at the various venues is overall close to budget, although Cwmcarn Visitor centre is under achieving income targets by £30k as a result of reduced visitor numbers due to closure of the Scenic Drive for ongoing tree felling works, The Caerphilly Visitor Centre is over achieving income targets due to the continuing success of the coffee shop facilities. Further MTFP savings are planned for the tourism venues in 2017/2018.
- 4.2.10 Community Regeneration has an under spend of £56k, mainly due to additional staff recharge income from support provided to the grant funded Community First programme. In addition there is a small £7k under spend in relation to Hafod Deg resulting from rent income generated from the property.

4.3 ENGINEERING SERVICES

- 4.3.1 Engineering is reporting a net over spend of £150k on a £20.2million budget, but after excluding budget variations in relation to Home to School Transport (£34k over spend) and Social Services Transport (£33k under spend) which will be ring fenced and appropriated back to the Service Directorates, there is an over spend of £149k.
- 4.3.2 Expenditure in relation to highway reactive maintenance repairs is presently projected to be £249k over spent this is due to ongoing pressures on the highway network accentuated by a

backlog of maintenance works carried forward from 2015/2016 as a result of NCS staff resource and ongoing issues with the performance of some subcontractors. The severity of winter weather in relation to snow, gritting and flooding will have an impact on the overall outturn position, although for now it is assumed the winter maintenance budget of £1.14million will be fully spent. There is also funding in the winter maintenance reserve of £492k which can be accessed if necessary. Engineering are reviewing the highway maintenance programme and endeavouring to balance the budget by the financial year end. MTFP savings of £350k (£190k energy and £160k maintenance) were applied to the street lighting budget in 2016/2017 as a result of capital investment in low energy LED lights so it is pleasing to note that these savings are being achieved

- 4.3.3 The Engineering Projects Group (EPG) has a projected under spend of £26k, mainly due to staff vacant posts.
- 4.3.4 There is an overspend in relation to car parks (£100k) primarily relating to the ongoing review and asset management plan development for car parks. No specific budget exists for this work, but the overspend will be funded from the use of identified unapplied grant from the WEFO park & ride project. An MTFP savings of £126k was applied to Public Transport in 2016/2017, but there is presently an over spend of £40k due to the timing of the implementation of the new bus contracts, resulting in under achievement of this saving at present. This saving is anticipated to be fully achieved in 2017/2018 as the new contracts will have been in operation for a full financial year and initiatives are being considered to offset the over spend in 2016/2017
- 4.3.5 There is also an overall under spend in staffing due to vacant posts/delayed filling of £190k including £26k in EPG noted in paragraph 4.3.3 above. Some of these savings are MTFP savings in advance for 2017/2018.
- 4.3.6 The £34k over spend in relation to Home to School Transport is due to there being 3 more school days in 2016/2017 compared to the average budgeted school days, which increases contractor payments accordingly. An MTFP saving of £250k was applied to this budget in 2016/2017. There is some volatility in this budget due to demand for taxi's and variation in school days due to poor winter weather.
- 4.3.7 Social Services Transport has a projected under spend of £33k which is mainly due to £13k net under spend on salaries (as some staff are currently on reduced hours & casual costs lower than expected) and the Bus Services Support Grant likely to be £18k more than budgeted.
- 4.3.8 At this stage of the year Network Contracting Services is reporting a break even position. It is anticipated that the value of work and income will increase during the remainder of the year which should result in an improved financial position. NCS is undertaking the work in relation to the Operation and Maintenance (O&M) sub contract with Sirhowy Enterprise Way Ltd for a further 10 years and this should have a positive impact on the overall financial position, although in order to be compliant with the risk transfer aspects of the PFI procurement, surpluses in relation to this contract will again be ring fenced, as they were in previous financial years.

4.4 PUBLIC PROTECTION

- 4.4.1 Public Protection is presently projecting an under spend of £91k on an overall revenue budget of £7.143million.
- 4.4.2 Environmental Health is currently projecting a net under spend of £45k including £37k in Enforcement due to income received from early termination of the Blaenau Gwent pest control SLA and delayed filling of vacant posts. These under spends may be partly offset by increased costs associated with monitoring closed landfill sites and costs associated with

contamination issues. Costs in relation to closed landfills, pollution and contamination can be volatile and subject to change during the year so they will be monitored closely.

- 4.4.3 Trading Standards, Licensing, Registration services are reporting a projected under spend of £4k, including staffing underspend (£13k) mainly in Licensing from changes in staffing hours. There is also £10k over achievement in Registrar's income targets. These under spends are partly offset by an under achievement in licensing income targets of £18k. The Licensing income budget will be monitored closely as this can be subject to variation. CCTV is showing a £8k under spend in staffing costs.
- 4.4.4 Catering Services are projecting an overall under spend of £34k on a £3.438million net budget this includes a £138k under spend in Primary School catering due to an over achievement in income targets and under spend in staffing and other operational costs and a £29k under spend in Comprehensive school catering. These under spends are partly offset by an over spend in relation to breakfast clubs of £84k, mainly due to a delay in implementing agreed MTFP savings in this service area. There is also a £50k over spend for meals direct and civic catering due to a shortfall in income targets partly offset by reduced operating costs. The financial position in school catering will be monitored carefully as any school closures due to adverse winter weather will impact upon income.
- 4.4.5 At present, financial information in relation to the Public Protection Division continues to be reported to Regeneration & Environment Scrutiny Committee as part of the Environment Directorate, although operational service specific reports are now submitted to Health Social Care & Wellbeing Scrutiny Committee due to a realignment of senior officer reporting arrangements.

4.5 COMMUNITY & LEISURE SERVICES

- 4.5.1 The Community & Leisure Division is presently projecting an overall over spend of £732k on an overall budget of £18.136 million. However, this includes a £203k under spend in cemetery services where any under spend is ring fenced for future improvement and enhancement in cemeteries. Excluding cemeteries there is an over spend of £935k.
- 4.5.2 Waste management & cleansing is presently projecting an overall over spend of £1,012k. There is a large projected over spend in relation to dry recycling treatment of £1,145k partly due to revised treatment contract arrangements with a higher cost per tonne, increased waste tonnage and the additional cost of treating materials that cannot be recycled. Additional budget provision of £1,600k is held corporately as a contingency to fund any over spend in dry recycling initiatives subject to there being an over spend for the Community & Leisure Division overall. There is also over spend of £157k in relation to residual waste treatment due to increased tonnage of waste sent to the Project Gwyrdd EfW plant in Cardiff. There is also a £172k over spend in relation to Civic Amenity sites due to increased tonnage of waste being processed.
- 4.5.3 It is anticipated that these over spends will be partly offset by an under spend in staffing costs (£354k) in relation to street cleaning and HQ management & supervision from vacant posts. There are also other savings in operational costs including reduced/delayed vehicle and plant acquisition requirement (£230k RCCO). Volumes of waste tonnage from the various waste streams and the treatment costs per tonne are monitored closely as any fluctuations during the year can have a significant impact on the overall financial position.
- 4.5.4 Due to the complexity and current financial position of this service area, the Corporate Director will chair a Board, consisting of the Cabinet Member, the Acting Director of Corporate Services, the Interim Head of Corporate Finance, Head of Community & Leisure Services and the Waste Strategy & Operation manager to analyse in detail each of these areas and identify appropriate mitigating measures (including the use of Corporate reserves) to balance the

budget for 2016/2017 and 2017/2018 and develop a business plan for the service for the medium term.

- 4.5.5 Overall, Parks, Outdoor Facilities and Cemeteries services is presently projecting an under spend of £206k. However £203k of this under spend relates to cemeteries where any under spend is ring fenced for future planned investment to create and enhance cemetery provision across the County Borough. The remainder of the service area is presently projecting a small under spend of £3k, with an under spend in Outdoor Facilities of £20k due to MTFP savings in advance in relation to bowling green rationalisation, offset by a £17k over spend in Parks mainly due to the delayed retirement and one off retirement costs in relation to the Parks Manager of £46k which was part of a MTFP saving for 2016/2017.
- 4.5.6 Leisure is reporting an overall under spend of £95k. Leisure centres are reporting an over spend of £32k, this is mainly due to a projected £40k under achievement in income. The Leisure Centres have a challenging combined income target of £3.516million for 2016/2017 which has been increased by £235k over the past few years as part of MTFP savings requirements. The over spend in Leisure Centres is more than offset by an under spend in central leisure of £90k due to vacant posts and other central costs and an under spend in sports & health development of £37k. Income targets at Leisure Centres will be monitored closely as income generation is subject to variation depending on customer demand. Members will be aware that as part of the Business Improvement Programme initiative, Sports & Leisure Centre services are being reviewed.
- 4.5.7 Vehicle Maintenance & Fleet management is presently showing a projected small over spend of £8k. The outturn position will be dependent on the value of work through the workshop over the next few months and the ability to finance fixed overheads.
- 4.5.8 Building Cleaning is reporting a small projected over spend of £13k, but the financial position will be managed accordingly and it is anticipated that this position will improve.

4.6 MEDIUM TERM FINANCIAL PLANS (MTFP) SAVINGS 2016/2017

- 4.6.1 The 2016/17 revenue budget for Environment Directorate included targeted MTFP savings of £2.850million as summarised in table 2 below. The projected overspends and under spends discussed in the above paragraphs take account of these savings targets.

TABLE 2

Service Division	Approved Savings 2016/2017 £000
Regeneration & Planning Division	285
Engineering Services Division	894
Public Protection Division	463
Community & Leisure Services Division	1,208
TOTAL	2,850

- 4.6.2 As reflected in the budget monitoring figures reported above, most of the approved MTFP savings introduced for 2016/2017 have or will be achieved by the end of the financial year, however, there are some that require further review and monitoring that may not be fully achieved, as some over spend is being predicted. These MTFP savings include:
- Increased income targets in relation to Industrial Properties (£100k), projected to under achieve by £20k and Cwmcarn visitor centre (£20k) projected to under achieve by £30k as noted in paragraphs 4.2.8 and 4.2.9 respectively above. Initiatives are being considered to increase income generation at Industrial Properties via increased occupancy and rent reviews and at Cwmcarn by reviewing the customer offer to compensate for the loss of income resulting from the closure of the scenic drive.

- Passenger Transport (£126k) projected to under achieve by £40k due to the timing of the introduction of new contracts (paragraph 4.3.4 above). This saving is anticipated to be fully achieved in 2017/2018 as the new contracts will have been in operation for a full financial year and initiatives are being considered to offset the over spend in 2016/2017
- Catering breakfast clubs reduced staffing hours (£70k) projected to under achieve due to delayed implementation (paragraph 4.4.4 above). Staffing levels are being reviewed on a site by site basis. Redeployment opportunities are continuing to be explored and any vacant posts are reviewed before being filled.
- Parks, deletion of Parks & Outdoor facilities manager post (£60k) projected to under achieve by £46k due to a delayed retirement date and one off retirement costs (paragraph 4.5.5 above). This saving is anticipated to be fully achieved in 2017/2018 and initiatives are being considered to offset the over spend in 2016/2017.

5. EQUALITIES IMPLICATIONS

- 5.1 There are no potential equalities implications of this report and its recommendations on groups or individuals who fall under the categories identified in Section 6 of the Council's Strategic Equality Plan. There is no requirement for an Equalities Impact Assessment Questionnaire to be completed for this report.

6. FINANCIAL IMPLICATIONS

- 6.1 As noted in the table in paragraph 4.1.3 above some service under and over spends will be appropriated to ring fenced reserves for specific requirements. The remaining Directorate over/under spends, will be either appropriated to the Environment Directorate strategic reserve (£960k over spend) in relation to Regeneration & Planning, Engineering and Community & Leisure or the Social Services strategic reserve (£91k under spend) in relation to Public Protection. Any Directorate over spends will require funding from future years revenue budgets or, subject to specific approval from identified contingency budgets as noted in paragraph 4.5.2 in relation to waste management services.

7. PERSONNEL IMPLICATIONS

- 7.1 Members will be aware that when setting the budget, MTFP savings were identified for the Environment Directorate in relation to vacancy management savings, these are reflected in the financial figures reported.

8. CONSULTATIONS

- 8.1 There are no consultation responses, which have not been included in this report.

9. RECOMMENDATIONS

- 9.1 Members are requested to note the contents of this report.

10. REASONS FOR THE RECOMMENDATIONS

- 10.1 The Council Budget is based on the achievement of both expenditure and income targets. In order to ensure that these are met and the Council's financial integrity is maintained Directors are required to review income and expenditure trends.

11. STATUTORY POWER

11.1 Local Government Act 1972.

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Consultees Councillor D.T Davies Chair Regeneration & Environment Scrutiny Committee
Councillor Mrs E.M Aldworth Vice Chair Regeneration & Environment Scrutiny Committee
Councillor, K. James, Cabinet Member Regeneration, Planning & Sustainable Development
Councillor, N George Cabinet Member Community & Leisure Services
Councillor T. Williams Cabinet Member Highways, Transportation & Engineering
Chris Burns, Interim Chief Executive
Dave Street Corporate Director, Social Services
Christina Harray Corporate Director, Communities
Robert Hartshorn, Head of Public Protection
Terry Shaw, Head of Engineering Services
Mark S Williams Head of Community & Leisure Services
Tim Stephens, Development Control Manager
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Nicole Scammell, Acting Director of Corporate Services and Section 151 Officer
Steve Harris, Interim Head of Corporate Finance
Cheryl Jeremic, Acting Group Accountant
Rose Shears, Finance Officer
Jane Southcombe, Financial Services Manager
Dave Roberts, Group Accountant
Paul Adams, Senior Assistant Accountant

Background Papers:

Divisional budget monitoring working papers 2016/2017

Appendices:

Appendix 1A Budget Monitoring Report – Regeneration, Planning and Economic Development
Appendix 1B Budget Monitoring Report – Engineering Division
Appendix 1C Budget Monitoring Report – Public Protection Division
Appendix 1D Budget Monitoring Report – Community and Leisure Services

Links to other Documents:

Council Meeting 24/2/2016: “Budget Proposals 2016/17 and Medium Term Financial Strategy 2016/2021” Agenda Item No. 4

Cabinet Meeting 17/02/2016: “Budget Proposals 2016/2017 and Medium Term Financial Strategy 2016/2021 Agenda Item No 4

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<u>REGENERATION, PLANNING & ECONOMIC DEVELOPMENT</u>					
<i>ECONOMIC DEVELOPMENT AND TOURISM</i>					
Business Development		904,888	1,133,637	914,752	218,885
Business Urban Renewal		270,111	270,111	411,418	(141,307)
Tourism Events		120,215	120,215	112,138	8,077
Commercial Properties		(1,023,524)	(1,023,524)	(1,099,230)	75,706
Tourism Venues		952,424	952,424	925,321	27,103
Community Regeneration		210,596	210,596	154,547	56,049
Community First Expenditure		2,902,453	3,644,012	3,644,012	0
Community First Grant Funding		(2,902,453)	(3,644,012)	(3,644,012)	0
Blackwood Miners Institute		302,768	302,768	302,768	0
Arts Development		147,431	147,431	147,431	0
		1,884,909	2,113,658	1,869,145	244,513
<i>PLANNING</i>					
Countryside and Landscape		1,134,430	1,134,430	1,129,321	5,109
Strategic Planning		402,726	402,726	463,169	(60,443)
Development Control		346,516	346,516	340,014	6,502
Building Control		(39,805)	(39,805)	24,375	(64,180)
Land Charges		(13,700)	(13,700)	(2,576)	(11,124)
Corporate and Democratic Core		141,706	141,706	141,706	0
		1,971,873	1,971,873	2,096,009	(124,136)
<i>TOTAL NET BUDGET</i>					
		3,856,782	4,085,531	3,965,154	120,377

DIRECTORATE OF THE ENVIRONMENT	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<u>ENGINEERING DIVISION</u>					
HIGHWAY OPERATIONS					
Gross Expenditure		10,057,416	10,057,416	10,238,015	(180,599)
Grants, Fees & Charges and Other Income		(375,882)	(375,882)	(356,201)	(19,681)
Net Expenditure		9,681,534	9,681,534	9,881,814	(200,280)
ENGINEERING PROJECTS GROUP					
Gross Expenditure		1,108,368	1,108,368	1,050,845	57,523
Fees & Charges and Other Income		(1,217,100)	(1,217,100)	(1,185,976)	(31,124)
Net Expenditure		(108,732)	(108,732)	(135,131)	26,399
TRANSPORT ENGINEERING					
Gross Expenditure		1,692,293	1,692,293	1,691,356	937
Grants, Fees & Charges and Other Income		(1,016,785)	(1,016,785)	(1,015,104)	(1,681)
Net Expenditure		675,508	675,508	676,252	(744)
PASSENGER TRANSPORT					
Gross Expenditure		5,312,774	5,312,774	6,079,176	(766,402)
Grants, Fees & Charges and Other Income		(3,624,953)	(3,624,953)	(4,365,291)	740,338
Net Expenditure		1,687,821	1,687,821	1,713,885	(26,064)
HOME TO SCHOOL TRANSPORT					
Gross Expenditure		6,347,419	6,400,597	6,434,283	(33,686)
Grants, Fees & Charges and Other Income					
Net Expenditure		6,347,419	6,400,597	6,434,283	(33,686)
SOCIAL SERVICES TRANSPORT					
Gross Expenditure		1,423,483	1,423,483	1,410,170	13,313
Grants, Fees & Charges and Other Income		(14,210)	(14,210)	(34,210)	20,000
Net Expenditure		1,409,273	1,409,273	1,375,960	33,313
ENGINEERING - GENERAL (Expenditure only)		99,708	99,708	48,950	50,758
Engineering Division		19,792,531	19,845,709	19,996,013	(150,304)
Network Contracting Services (NCS)		(174,544)	(174,544)	(174,544)	0
TOTAL EXPENDITURE ENGINEERING SERVICES		19,617,987	19,671,165	19,821,469	(150,304)

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<i>PUBLIC PROTECTION DIVISION</i>					
<i>TRADING STANDARDS</i>					
Expenditure		808,705	808,705	829,876	(21,171)
Income		(17,000)	(17,000)	(41,451)	24,451
Net Expenditure		791,705	791,705	788,425	3,280
<i>LICENSING</i>					
Expenditure		355,712	355,712	346,454	9,258
Income		(320,983)	(320,983)	(302,722)	(18,261)
Net Expenditure		34,729	34,729	43,732	(9,003)
<i>REGISTRARS</i>					
Expenditure		282,009	282,009	282,009	0
Income		(209,200)	(209,200)	(218,968)	9,768
Net Expenditure		72,809	72,809	63,041	9,768
<i>CCTV</i>					
Expenditure		618,895	618,895	611,426	7,469
Income		(151,252)	(151,252)	(151,252)	0
Net Expenditure		467,643	467,643	460,174	7,469
<i>COMMUNITY WARDENS</i>		349,314	349,314	347,995	1,319
<i>COMMUNITY SAFETY</i>		18,304	18,304	18,304	0
<i>CORPORATE AND DEMOCRATIC COSTS (CDC)</i>		35,806	35,806	35,806	0
<i>HEALTH DIVISIONAL BUDGET</i>					
Expenditure		261,423	261,423	260,218	1,205
Income		(8,000)	(8,000)	(8,000)	0
Net Expenditure		253,423	253,423	252,218	1,205
<i>ENFORCEMENT</i>					
Expenditure		680,886	680,886	670,557	10,329
Income		(50,668)	(50,668)	(77,763)	27,095
Net Expenditure		630,218	630,218	592,794	37,424
<i>POLLUTION</i>					
Expenditure		413,128	413,128	405,376	7,752
Income		(24,350)	(24,350)	(24,350)	0
Net Expenditure		388,778	388,778	381,026	7,752
<i>FOOD TEAM</i>					
Expenditure		581,494	581,494	581,494	0
Income		(15,000)	(15,000)	(15,000)	0
Net Expenditure		566,494	566,494	566,494	0
<i>EMERGENCY PLANNING</i>					
Net Expenditure		95,025	95,025	97,887	(2,862)
<i>CATERING</i>					
Expenditure		7,215,772	7,215,772	7,114,985	100,787
Income		(3,777,314)	(3,777,314)	(3,710,704)	(66,610)
Net Expenditure		3,438,458	3,438,458	3,404,281	34,177
<i>TOTAL NET EXPENDITURE</i>		7,142,706	7,142,706	7,052,177	90,529

<i>DIRECTORATE OF THE ENVIRONMENT</i>	Page No	Estimate 2016/2017	Revised Estimate 2016/2017	Projected Outturn 2016/2017	Variance 2016/2017
<u>COMMUNITY & LEISURE SERVICES</u>					
WASTE MANAGEMENT					
<i>Residual Waste</i>		2,417,728	2,417,728	2,597,833	(180,105)
<i>Organics recycling</i>		1,516,001	1,516,001	1,553,603	(37,602)
<i>Civic Amenity Sites</i>		2,522,903	2,522,903	2,720,048	(197,145)
<i>Waste Transfer Station</i>		137,602	137,602	139,929	(2,327)
<i>Dry Recycling</i>		2,109,873	2,109,873	3,239,128	(1,129,255)
<i>RCCO</i>		580,000	580,000	175,500	404,500
<i>Bulky Waste</i>		134,626	134,626	173,255	(38,629)
<i>Commercial Waste</i>		(537,827)	(537,827)	(481,428)	(56,399)
<i>Other Waste</i>		68,567	68,567	59,618	8,949
<i>Trehir</i>		121,800	121,800	93,702	28,098
<i>Sustainable Waste Management Grant</i>		(3,134,136)	(3,134,136)	(3,134,136)	0
<i>HQ Staff</i>		1,386,328	1,386,328	1,344,100	42,228
CLEANSING					
<i>Public Conveniences</i>		91,944	91,944	87,138	4,806
<i>Street Cleansing</i>		4,349,596	4,349,596	4,034,547	315,049
<i>RCCO</i>		75,000	75,000	249,308	(174,308)
GROUND MAINTENANCE AND PARKS					
<i>Cemeteries</i>		(118,132)	(118,132)	(321,551)	203,419
<i>Allotments</i>		37,856	37,856	37,777	79
<i>Parks and Playing Fields</i>		1,532,410	1,532,410	1,507,028	25,382
<i>Playgrounds</i>		274,027	274,027	273,317	710
<i>Outdoor facilities</i>		291,198	291,198	270,991	20,207
<i>Housing Ground Maintenance</i>		239,277	239,277	239,277	0
<i>Community Assets Funding</i>		58,000	58,000	58,000	0
<i>HQ Staffing</i>		956,369	956,369	1,000,024	(43,655)
LEISURE SERVICES					
<i>Leisure Centres</i>		2,429,389	2,429,389	2,371,644	57,745
<i>Sports & Health Development</i>		54,059	54,059	17,577	36,482
<i>Outdoor Education</i>		153,070	153,070	153,070	0
<i>Community & Leisure Services Divisions</i>		17,747,528	17,747,528	18,459,299	(711,771)
<i>Building Cleaning</i>		477,620	477,620	490,218	(12,598)
<i>Vehicle Maintenance & Fleet Management</i>		(89,177)	(89,177)	(80,892)	(8,285)
<i>Total net expenditure Community & Leisure Services</i>		18,135,971	18,135,971	18,868,625	(732,654)